ADOPTED MINUTES | Approved on September 16, 2026
LOUISVILLE REGIONAL AIRPORT AUTHORITY BOARD
Wednesday, July 15, 2026 at 3 p.m. Louisville Regional Airport Authority Administrative Offices 700 Administration Drive, Louisville, KY 40209

LOUISVILLE REGIONAL AIRPORT AUTHORITY
BOARD MEETING
JULY 15, 2026

The meeting of the Board of the Louisville Regional Airport Authority was held on July 15, 2026. Chairman Dale Boden convened the meeting at 3:08 p.m. in the Boardroom of the Louisville Regional Airport Authority.

Board members present: Mr. Cleo Battle, Mr. Dale Boden, Mr. Chris Carmicle, Ms. Marcia Dall, Mr. Mitchel Denham, Ms. Laura Benson Jones, Mr. Brian Lavin, Mr. John Sistarenik and Mr. Mike Ward. Not in attendance: Mr. Mark Blieden. Mr. Tom Halbleib attended as counsel to the Board.

Staff Members in attendance: Ms. Tairra Bridgewaters, Ms. Dodie Caulk, Mr. Phil Clark, Ms. Natalie Chaudoin, Ms. Lauren Deel, Ms. Jorgie Dermody, Mr. Anthony Gilmer, Mr. Kyle Hartlage, Major Damon Jewel, Ms. Noel Jolly, Mr. Dan Mann, Ms. Kim Pemberton, Ms. Brenda Perry, Mr. David Prince, Ms. Beverly Santamouris, Mr. Cam Sidor, Mr. Nick Stahlman, Mr. Adam Thomas, Mr. Darrell Watson, and Mr. Jason Wheeler.

Also in attendance: Mr. Keith Aultman, Ms. Jennifer Caummisar-Kern, Mr. Tony Derricks, Mr. Jacob Franklin, Ms. Wendy Harrower, Mr. Joe Pittman III, Mr. Gene Reindel, and Mr. Alex Young.

CONSIDERATION OF MINUTES

On motion duly made and seconded, the minutes of the Board Meeting held June 17, 2026, were unanimously approved.

CONSTRUCTION REPORT

Mr. Kyle Hartlage gave the construction report. For the Security Checkpoint Expansion Project to expand the security checkpoint to create space for four additional security screening lanes, breach control and exit lanes, and TSA support offices, recently completed exterior civil improvements include the completed tug road, the remainder of utility connections, and the completion of the envelope construction. Inside the building the concrete floor slabs have been poured and the work has begun on the installation of the HVAC, plumbing and partition walls. For the Concourse Improvements Project to renovate the connector, concourse rotunda, concourse A and Concourse B and the gate hold rooms, construction continues as the contractor works on Gate A4 and Gates B5/B7. The next phase will close gates A6 and B6 and is expected to begin on July 20, 2026. The skylight on Concourse A at Gates A10-A14 has been replaced and tested.

CONSENT ITEMS

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1. Switchgear Repairs for Alternate Power Source — Emergency Declaration for Purchase — Louisville Muhammad Ali International Airport — Information Item

The Airport Authority's Purchasing Contracts and Leasing Policy ("the Policy") authorizes the Executive Director to make purchases up to $1,500,000 without public advertisement in the event of an emergency that effects the operations of the airport, so long as there is a written declaration of an emergency and the written approval of the Board Chairman or another Board officer. In March, a power anomaly caused an arc flash within the alternate power circuit, resulting in a power loss. Because a similar incident occurred one year prior, the Authority immediately engaged its insurance provider and the switchgear manufacturer. Following an insurance investigation completed in May with guidance from the manufacturer, an inspection of the circuit's switchgear revealed significant damage to both the housing and surge arrestors. As a direct result of this damage, the airport's backup utility circuit is out of service, leaving only the primary feed operational. Reliance upon a solitary power source exposes the airport to substantial risk of operational interruptions and presents unsafe conditions should any issues arise with the primary circuit. Upon request by the Executive Director, Board Chairman Dale Boden approved the emergency repairs via email on June 22, 2026. Through the local distributor, Winlectric, the Authority has requested Siemens, who is the manufacturer of the switchgear components, to complete the necessary repairs, and recommission the switchgear. Based on recommendations from Siemens engineering team, enhanced arrestor components will be installed to provide more protection against future power anomalies. The estimates for inspection, parts, and materials total $226,468.50. Including labor, the total preliminary cost estimate for the entire project is $250,000. As repairs progress, additional parts and repairs may be identified, but it is anticipated that the overall total cost will remain below the Executive Director's $1,500,000 emergency spending authority.

This is being provided for information purposes. No action is required. In accordance with the Policy, final expenditures in excess of $40,204 that did not have prior board approval will be reported to the Board at a future board meeting under the Executive Director Approvals portion of the Board Finance Report.

The Board chose to consider the remaining consent agenda items as one item:

2. Ticketing Improvements — Louisville Muhammad Ali International Airport — Contract Award

This project includes selective demolition and renovation of the Departure Ticket Hall at SDF including new baggage handling equipment, ticket counters, HVAC systems and finishes.

The project was advertised in *The Courier-Journal*, in the Tri-State Minority Supplier Development Council newsletter and in the *Louisville Defender*. The project was posted on the Authority's website. Four bids were received. Upon review of all documentation provided, the lowest, responsive bidder was Calhoun Construction, Inc. of Louisville, KY with a total bid amount of $18,249,000.

Authority staff and our consultant have reviewed the bid documents submitted by Calhoun Construction, Inc., have verified the bid to be responsive, and recommend the contract award for the total bid amount. The contract award will be supported by future PFC funding, which will cover up to 83% of the total cost.

Mr. Mann recommended the Board award the contract for the SDF Ticketing Improvements project to Calhoun Construction, Inc. of Louisville, KY at a total price of $18,249,000; and authorize the Executive Director to execute the necessary contract documents subject to review and approval by counsel as to legality of form and content.

3. E&B Paving Change Order 1 — Reconstruct Taxiway D North — Louisville Muhammad Ali International Airport — Approval

This project consists of reconstructing the section of Taxiway D north of Taxiway L including taxiway connectors D7 and D8. This project will correct the connector alignment and bring the pavement geometry into conformance with FAA requirements eliminating the Modification of Standards (MOS) currently on file due to inadequate taxiway-to-taxiway centerline separation. The scope of work includes new PCC pavement, asphalt shoulders, upgraded airfield lighting, improved signage, and drainage improvements.

This change order authorizes an increase in the full-strength Portland Cement Concrete (PCC) pavement thickness from 19 inches to 22 inches. The additional thickness is necessary to address ongoing coordination with UPS regarding the recent retirement of the MD-11 fleet and the uncertainty surrounding future replacement aircraft. Preliminary evaluations indicate that potential replacement aircraft could impose greater loading demands on the pavement structure, requiring the increased thickness to adequately support anticipated aircraft and ensure compliance with FAA AIP pavement design requirements. This change order also includes the installation of thermoplastic pavement markings, providing a more durable longer-lasting solution with improved visibility compared to conventional waterborne paint applications.

Authority staff and our consultant have reviewed the documents submitted by E&B Paving, LLC. and are recommending the change order approval.

Mr. Mann recommended the Board approve Change Order No. 1 to the contract for the Reconstruct Taxiway D North project to E&B Paving, LLC. in the amount of $1,045,038.57 resulting in a revised total contract price of $19,656,038.57; and authorize the Executive Director to execute the necessary contract documents subject to review and approval by counsel as to legality of form and content.

4. Taxiway A — East Ramp Interface Improvements — Bowman Field — Contract Award

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This project includes constructing a new aircraft run-up pad near the Runway 24 end of Taxiway A, replacing select paved areas on the East Ramp with grass islands, and constructing a new taxilane connector to improve access to the east T-hangar area.

The Taxiway A – East Ramp Interface Improvements project was advertised in *The Courier-Journal*, in the Tri-State Minority Supplier Development Council newsletter, and in the *Louisville Defender*. Five bids were received. Upon review of all documentation provided, the lowest, responsive bidder was Louisville Paving and Construction of Louisville, KY with a bid price of $1,166,000.00.

Authority staff and our consultant have reviewed the bid documents submitted by Louisville Paving and Construction, have verified the bid to be responsive, and recommend the contract award for the bid price.

Mr. Mann recommended the Board award the contract for the Taxiway A – East Ramp Interface Improvements project to Louisville Paving and Construction of Louisville, KY, at a total price of $1,166,000.00; and authorize the Executive Director to execute the necessary contract documents subject to review and approval by counsel as to legality of form and content.

5. Foth Task Orders 33, 34, 35, 36, Amendment 2 to Task Order 8 — Planning, Engineering, & Architectural Professional Services — Louisville Muhammad Ali International Airport and Bowman Field — Approval

On November 20, 2024, the Board approved the award of a Planning, Engineering & Architectural Services contract to Foth Infrastructure & Environment, LLC (Foth) for a three-year period. The contract requires Board approval for each Task Order.

Task Order 33 authorizes Foth to provide design and bidding services for the Rehabilitate Airfield Pavements 2027 project at SDF. This project is part of the annual pavement rehabilitation program at SDF. The project area will include the entire airfield and will be further defined as part of the design and field investigation process. The scope of work consists of rapid removal and replacement of concrete pavement slabs, including the associated in-pavement light replacements and pavement markings. The amount for Task Order 33 is $152,139 and will be supported by a future FAA grant.

Task Order 34 authorizes Foth to provide design and bidding services for the Terminal Approach Road Realignment project at SDF. The project includes the realignment of the terminal entrance roadway to improve traffic flow accessing the terminal, expansion of the arrivals and departures curbside areas, relocation and upgrade of existing utilities into a designated utility corridor, and construction of a new passenger Cell Phone Waiting Lot. The amount for Task Order 34 is $3,542,914.

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Task Order 35 authorizes Foth to provide design and bidding services for demolition work of the recently purchased 402 Maclean Avenue site. The site consists of a single parcel totaling approximately 16.14 acres and includes five, 1-story commercial buildings ranging in size between 408 and 192,690 square feet with an associated paved parking lot. The structures were built slab on grade between 1920 and 2019. The site was formerly owned by Kentucky Cooperage Investments, LLC (formerly Brown-Forman and Bluegrass Cooperage). Most of the existing buildings will be demolished, with one building and one canopy remaining. The amount for Task Order 35 is $159,152.

Task Order 36 authorizes Foth to provide miscellaneous engineering and consulting services, is intended to capture efforts that are unrelated to other Task Orders and shall only be used as approved by the LRAA. Services under this task may include CIP assistance, FAA coordination, CSPP development, 7460 coordination, exhibit development, FAA safety inspection coordination and assistance, and other miscellaneous engineering and consulting services as needed for both SDF and LOU. The amount for Task Order 36 is $205,215.

Task Order 8 was previously approved and included design and bidding services for the SDF Construct Federal Inspection Station (FIS) project at SDF. Amendment 1 was previously approved and included additional design services for a third gate hold area and passenger boarding bridge, a second baggage drop off and claim device, and a 3rd floor of the expansion. This Amendment 2 authorizes Foth to provide additional field investigation, design for the addition of a fourth gate hold area and passenger boarding bridge, modifications to the central energy plant, and implementation of a distributed antenna system. The amount for Amendment 2 to Task Order 8 is $342,597.

Mr. Mann recommended the Board approve the above Task Orders to the contract with Foth for a combined negotiated amount of $4,402,017; and authorize the Executive Director to execute the necessary contract documents subject to review and approval by counsel as to legality of form and content. On motion duly made and seconded, the Board approved Mr. Mann's recommendations for the consent agenda items 1 through 5. Vice Chairman Brian Lavin abstained from the vote.

ACTION ITEMS

6. Alliance — Phase 2 Terminal Enhancement and Remodeling Program Consulting Services Contract Amendment 13 — Louisville Muhammad Ali International Airport — Approval

At the January 20, 2015 board meeting, Alliiance was awarded the contract to lead the design of the Terminal Enhancement and Remodeling Program. Additionally, the Board approved an amendment to the contract with Alliiance at the July 18, 2018 board meeting to provide consulting services required for Phase 2 design of the terminal enhancement and remodeling program as a continuation of comprehensive upgrades to public spaces of the terminal, including interior renovations, technology updates and a range of exterior & landside enhancements. The Board also

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approved Amendment No. 12 to the contract with Alliiance at the July 16, 2025 board meeting to provide design services for the Terminal Façade Improvements.

The purpose of Contract Amendment No. 13 is to authorize Alliiance to provide construction administration services for the Ticketing Improvements project. In accordance with the previously approved unit rates with Alliiance, the total not-to-exceed value of Contract Amendment No. 13 is $1,493,130. The amendment will be supported by future PFC funding, which will cover up to 83% of the total cost.

Mr. Mann recommended the Board approve Amendment No. 13 to the contract for Terminal Enhancement and Remodeling Program Consultant Phase 2 Design Services with Alliiance of Minneapolis, MN in the not-to-exceed amount of $1,493,130 for a new total not-to-exceed amount of $21,211,397.80; and authorize the Executive Director to execute the necessary contract documents subject to review and approval by counsel as to legality of form and content. On motion duly made and seconded, the Board approved Mr. Mann's recommendation.

7. Aero Bridgeworks — Amendment 6, Task Order 4 Passenger Boarding Bridge Design Build Services — Louisville Muhammad Ali International Airport — Approval

At the May 20, 2020, Board Meeting, a Master Agreement with Aero Bridgeworks, Inc. was approved for a period of three years with annual renewal options of one year. Since that time, Task Order No. 1 (First Amendment, 3/17/2021) and Task Order No. 2 (Second Amendment, 9/22/2021) have been issued for the installation of 19 Passenger Boarding Bridges and ancillary support equipment in the total amount of $23,793,341. The Third and Fourth Amendments were subsequently issued to extend the Agreement term. At the March 19, 2025 Board Meeting, AERO was approved to proceed with Task Order No. 3 (Fifth Amendment) for the schematic design of six additional Passenger Boarding Bridges (PBBs) and extend the agreement term through August 3, 2026.

Based upon the successful performance of design-build services to date, staff is seeking approval of the final design, fabrication, and installation of the six PBBs for $9,791,559. In addition, staff requests approval for four additional PBBs with an estimated maximum of $7,396,441.50. These units will support the Federal Inspection Station project—the international arrivals building expansion east of the existing connector, approved at the April 16, 2025 Board meeting. Purchasing the PBBs under this contract ensures equipment uniformity and minimizes training efforts. Lastly, staff requests approval for equipment updates including replacement of nineteen enhanced Preconditioned Air (PCA) units, fourteen portable water cabinets (PWCs), and the installation of iOPS, a fleet management system, for all twenty-eight PBBs totaling $4,714,926. The PCAs are necessary to handle the increased passenger traffic and added bridge functionality. The PWCs provide a freshwater source for aircraft while iOPS delivers real time PBBs mechanical alerts to minimize downtime.

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This Task Order No. 4 will include a Guaranteed Maximum Price (GMP) of $21,902,926.50 resulting in a new not-to-exceed value of $45,882,647.50, and will also extend the agreement term one year. All work shall be performed under the original terms of the established Master Agreement between AERO Bridgeworks and the Authority, with all savings below the GMP returning to the Authority.

Mr. Mann recommended that the Board approve the above Task Order No 4 by way of Amendment 6 to the Passenger Boarding Bridges Master Agreement with AERO Bridgeworks, Marietta Georgia with an estimated increase of $21,902,926.50 and a not-to-exceed of $45,882,647.50; and authorize the Executive Director to execute the necessary contract documents subject to review and approval by counsel as to legality of form and content. On motion duly made and seconded, the Board approved Mr. Mann's recommendation.

8. Terminal Beam Seating — Louisville Muhammad Ali International Airport — Contract Award

In line with current terminal renovations, this service will supply and install new seating for both concourses. This project was advertised in *The Courier-Journal*, the *Louisville Defender*, and was posted on the Authority's website. Four responsive proposals were received from Airport Seating Alliance, Interior Design & Architecture, Inc., Office Resources, Inc., and Vitra, Inc.

Proposals and sample seating have been evaluated by Authority Terminal Operations and Procurement staff who assessed the submissions based upon several award criteria, including but not limited to experience, quality, design, price, durability, comfort, and maintenance. Staff recommends an award to Interior Design & Architecture, Inc. of Louisville, KY. Costs for electrical components for the seating will be determined at a later date and effectuated through an amendment. Depending upon the cost, it will be brought back to the Board or reported to the Board under the Executive Director's Approval in the Finance Report, in accordance with policy. Budgeted funds are available for this service.

Mr. Mann recommended the Board approve the award for Terminal Beam Seating to Interior Design & Architecture, with an estimated cost of $499,630.13; and authorize the Executive Director to execute the necessary contract documents subject to review and approval by counsel as to legality of form and content. On motion duly made and seconded, the Board approved Mr. Mann's recommendation.

9. Resolution Authorizing Implementation of a Passenger Facility Charge and Application Submissions — Louisville Muhammad Ali International Airport — Approval

The Federal Aviation Administration (FAA) requires that airport operators submit applications for approval to implement a Passenger Facility Charge (PFC). PFCs are user fees authorized by the FAA, established by the Louisville Regional Airport Authority ("the Authority") and collected on behalf of the Authority by the airlines with each airline ticket purchased for travel from Louisville

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Muhammad Ali International Airport. In order to submit a PFC application to pursue funding for qualifying capital costs, the Authority's Board must pass a resolution authorizing the Executive Director to submit the applications and implement the PFC. Staff is seeking approval for collection of a PFC charge of $4.50 for each enplaned passenger in a new application to fund the following capital improvements and purchases.

PFC Application #19: Terminal Enhancements #1

- Checkpoint Expansion: The expansion and update of the TSA security checkpoint is funded in part by FAA grants with matching funds required by the Authority. The required grant match and eligible construction and administration costs not funded by FAA or state grants, along with associated financing costs, qualify for PFC funding. $8,405,000

- Generator and Microgrid: The construction of the backup power generator and microgrid is funded in part by FAA grants with matching funds required by the Authority. The required grant match and eligible construction and administration costs not funded by FAA or state grants, along with associated financing costs, qualify for PFC funding. $3,413,000

- Concourse Improvements: The update and refurbishment of mechanical, electrical and plumbing infrastructure, skylights, gate hold finish work, and restrooms in concourses A and B is funded in part by FAA grants with matching funds required by the Authority. The required grant match and eligible construction and administration costs not funded by FAA grants, along with associated financing costs, qualify for PFC funding. $12,332,000

- Ticketing Area: The redesign and update of the ticketing counters, queuing and replacement/consolidation of inline baggage system intakes that delivers luggage to TSA for screening. A portion of the construction and administration deemed eligible by the FAA, and associated financing costs, qualify for PFC funding. $35,233,000

- Bag Makeup: Replacement of bag make-up carousels that deliver luggage from TSA screening, and the bag handling system hardware. All this equipment is past its useful life and obsolete. The equipment and installation, and associated financing costs, are fully eligible for PFC funding. $4,590,000

- Reconfigure Vestibule Doors: The vestibule doors in the west baggage claim were reconfigured to correct door spacing and enhance the $1,150,000

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building envelope performance. The construction and administration, and associated financing costs, qualify for PFC funding.

PFC Application Total	$66,123,000

Prior to submission of the applications, the Authority must provide notice to the airlines and the public with an opportunity to comment.

Mr. Mann recommended the Board approve the resolution authorizing the implementation of a Passenger Facility Charge (copy attached); and authorize the Executive Director to file new applications subject to review and approval by counsel as to legality of form and content and review and approval from the FAA. On motion duly made and seconded, the Board approved Mr. Mann's recommendation.

OTHER BUSINESS

Mr. Mann presented an update on current and upcoming projects at SDF. For the planned $340 million in terminal improvement projects, the $45 million security checkpoint expansion project and the $46 million concourse improvement project are currently underway. Upcoming projects include $18.2 million in ticketing level improvements, $50 million for a new exterior façade, $30 million for new concession space and $150 million to construct a Federal Inspection Services Facility (FIS). We anticipate awarding the contract to build the FIS in November. Other future projects include a $150 million investment to reconfigure the terminal roadway and build a new parking garage.

For the SDF West project to acquire property west of the airfield, which is the only available space that provides for long-term planning of possible future airside development, we have invested $64 million to purchase land and the Authority currently owns 43 acres. We hope to acquire the remaining property within the next 18 months and anticipate future purchases will total around $56 million. In the short-term we anticipate no changes to how the land is currently being used.

From 2027 through 2035 the Authority plans to invest $391 million in airfield improvement projects at SDF. These projects include adding EMAS to the north and south ends of Runway 17l-35R, improving efficiencies in the northeast area and along Runway 17R-35L, and significant construction of new and expanded taxiways to allow for better aircraft movement.

Following Mr. Mann's presentation, Chairman Dale Boden advised the Board that Mr. Mitchell Denham was resigning his position on the Board to focus on his new appointment to the University of Kentucky Board of Trustees. He thanked Mr. Denham for his service to the Board.

Mr. Denham thanked Chairman Boden and Mr. Mann for their leadership during his time on the Board. He also highlighted several initiatives and successes the Authority implemented and

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experienced during his time on the Board, including being recognized as the number 1 busiest cargo airport in North America, experiencing the top 3 busiest total passenger years ever over the past three years, and keeping Bowman Field a beacon of activity for aviation professionals and hobbyists. He stated he was proud to serve on the Board.

There being no additional business, the meeting adjourned at 3:36 p.m.

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Dale Boden, Chairman Dan E. Mann, Assistant Secretary

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